

034389



The Institution of Engineers (India)

MEMBERSHIP
CERTIFICATE

This Certificate of
Associate Member is Granted to

KAUSHLENDRA KUMAR

on the Thirtyth day of
November TWO ZERO ONE EIGHT

In witness where of the said Institution has caused
its Common Seal to be affixed this Thirtyth
day of November TWO ZERO ONE EIGHT



Kaushlendra Kumar

AM184126-5

Rh...

Member of Council

Bhattacharya

Secretary and Director General