

035593



The Institution of Engineers (India)

MEMBERSHIP
CERTIFICATE

This Certificate of
Associate Member is Granted to

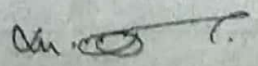
SUBHASH KUMAR SHAW

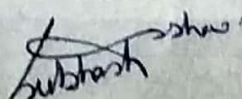
on the Thirtyfirst day of
January TWO ZERO ONE NINE

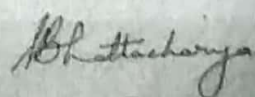
In witness where of the said Institution has caused
its Common Seal to be affixed this Thirtyfirst
day of January TWO ZERO ONE NINE



AM184527-9


Member of Council


Subhash Kumar Shaw


Secretary and Director General