

032424



The Institution of Engineers (India)

MEMBERSHIP
CERTIFICATE

This Certificate of
Associate Member is Granted to

SANJEEV KUMAR RAY

on the Thirtyfirst day of
October TWO ZERO ONE EIGHT

In witness where of the said Institution has caused
its Common Seal to be affixed this Thirtyfirst
day of October TWO ZERO ONE EIGHT



AM183701-2

Member of Council

Secretary and Director General